

*Agency Draft*  
*Prepared by OAK*

It is a pleasure to give public recognition today to the character and accomplishments of a man who exemplifies the highest traditions of public service. Your career, Admiral Raborn, has been long and outstanding. •You have excelled as a Naval officer in combat, in high command, and in the inspiration and direction of technical work, culminating in the triumph of the Polaris submarine, which under your guidance was built and put into operation well before <sup>MANY PEOPLE</sup> anyone but you thought it could be done.

Then when you had gone to a well-earned retirement, and taken up another congenial occupation, I called you back to Washington once again, asking you to undertake what may have been the most formidable task of your career. You had had no particular occasion to become familiar with the work of the Central Intelligence Agency or with the particular skills and techniques of the men who work in that organization. You accepted the duty in accordance

with the highest traditions of our country's ablest citizens, asking only that you might leave when a permanent successor had been decided upon.

In carrying out this task you gave to the Agency the benefit of those qualities and skills in which you were pre-eminent. Above all, you brought your truly extraordinary capacity for management, for looking to the future, and for planning the further creative development of an intricate organization. And I know that you leave with your associates the impression of a warm and sympathetic human personality. They came to hold you in high regard and esteem.

Your countrymen know of your role in the development of the Polaris, but they cannot know of your accomplishments in the equally crucial business of the Central Intelligence Agency. ~~For~~ it is the lot of those who direct our intelligence agencies and

of those who work for them that they should work in silence, sometimes fail in silence, but more often succeed in silence.

Unhappily also it is sometimes their lot that they must suffer in silence, for like all in high public position they are occasionally subject to the pain of criticism which they must not answer.

Secrecy in this work is essential. Achievements and triumphs can seldom be advertised; shortcomings and failures often are.

The rewards can never lie in public acclaim -- only in the quiet satisfaction of getting on with the job and doing well the work that has to be done.

And that work is vital. The best intelligence is essential to the best policy.

I am delighted that you have undertaken -- as far as security permits -- to tell the public that it is well-served by the Central Intelligence Agency. I am glad that there are occasions

from time to time when I, like my precessors in this office,  
can also express my confidence in the expert and dedicated service  
which that Agency gives this nation. For your contribution to  
this Agency, and for your whole career of patriotic duty and high  
achievement, I give you now the time-honored naval signal  
"well-done".